

FINANCE AND RESOURCE COMMITTEE February 2017

Agenda Item: 17/28	Author of the Paper: Martin McDowell Chief Finance Officer
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Title: Financial Position of NHS Southport & Formby Clinical Commissioning Group – Month 10

Summary/Key Issues:

This paper presents the Finance and Resource Committee with an overview of the year to date financial position for NHS Southport and Formby Clinical Commissioning Group as at 31 January 2017.

In 2015/16, an agreed management action plan was implemented and the statutory break even position was achieved. The financial plan for 2016/17 is a deficit of £4.000m and the revised forecast position, a deficit of £7.000m which was submitted after discussion with NHS England.

The financial position has deteriorated further in year and performance against the QIPP savings target is below plan. This has led to a revised forecast of **£8.500m** for the financial year which is the best case scenario for the CCG.

QIPP savings of **£4.773m** have been delivered to date with a further **£2.902m** anticipated in the remainder of the financial year, this will result in an overall deficit of £8.500m. A critical review of remaining QIPP schemes and an assessment of savings that can be delivered within the financial year has been undertaken. The CCG and scheme leads in particular, must work together to ensure delivery of the remaining schemes.

The risk facing the CCG relating to the non-achievement of the financial target has been escalated to the Governing Body through the Board Assurance framework and should be considered as the CCGs most critical risk.

Recommendation

The Finance and Resource Committee is asked to receive this report noting that:

- The CCG is currently forecasting a deficit of £8.500m against a planned deficit of £4.000m as its best case scenario. The likely case scenario indicates that the CCGs projected deficit will be £9,000m but this is dependent on delivery of the remaining risk adjusted QIPP plan.

Receive	x
Approve	
Ratify	

- Further QIPP savings of **£2.902m** have been identified for the remainder of the financial year, which if delivered should enable the CCG to reach a deficit of £8.500m prior to the application of the 1% non-recurrent reserve.
- The position has deteriorated due to underperformance against the QIPP plan and increasing cost pressures within the financial year.
- As described in previous reports, the CCG requires ongoing and sustained support from member practices, supported by Governing Body GP leads to deliver a reduction in costs to deliver the CCG financial position. The focus must be on reducing access to clinical services that provide no or little clinical benefit for patients.
- The CCG's commissioning team must support member practices in reviewing their commissioning arrangements to identify areas where clinical variation exists, and address accordingly. High levels of engagement and support is required from member practices to enable the CCG to reduce levels of low value healthcare and improve Value for Money.

Links to Corporate Objectives <i>(x those that apply)</i>	
X	To focus on the identification of QIPP (Quality, Improvement, Productivity & Prevention) schemes and the implementation and delivery of these to achieve the CCG QIPP target.
X	To progress Shaping Sefton as the strategic plan for the CCG, in line with the NHSE planning requirements set out in the "Forward View", underpinned by transformation through the agreed strategic blueprints and programmes.
X	To ensure that the CCG maintains and manages performance & quality across the mandated constitutional measures.
X	To support Primary Care Development through the development of an enhanced model of care and supporting estates strategy, underpinned by a complementary primary care quality contract.
X	To advance integration of in-hospital and community services in support of the CCG locality model of care.
X	To advance the integration of Health and Social Care through collaborative working with Sefton Metropolitan Borough Council, supported by the Health and Wellbeing Board.

Process	Yes	No	N/A	Comments/Detail <i>(x those that apply)</i>
Patient and Public Engagement			X	
Clinical Engagement	X			

**Southport and Formby
Clinical Commissioning Group**

Process	Yes	No	N/A	Comments/Detail (<i>x those that apply</i>)
Equality Impact Assessment			X	
Legal Advice Sought			X	
Resource Implications Considered	X			
Locality Engagement		X		
Presented to other Committees		X		

Links to National Outcomes Framework (<i>x those that apply</i>)	
X	Preventing people from dying prematurely
X	Enhancing quality of life for people with long-term conditions
X	Helping people to recover from episodes of ill health or following injury
X	Ensuring that people have a positive experience of care
X	Treating and caring for people in a safe environment and protecting them from avoidable harm

Report to Finance and Resource Committee February 2017

1. Executive Summary

This report focuses on the Month 10 financial performance for Southport and Formby CCG as at 31 January 2017.

The forecast outturn after the application of reserves is a deficit of **£8.500m** against a planned deficit of £4.000m. The revised forecast incorporates known risks and has been reported to NHS England. The position has deteriorated due to underperformance against the QIPP plan and increased cost pressures in the financial year.

The financial position on operational budgets as at Month 10 is an overspend of £2.096m and the forecast for the year an overspend of £2.958m. The forecast position has deteriorated by £0.684m during the month. The majority of the cost pressure in year relates to over performance within acute provider contracts and the independent sector as well as the national increase in costs for Funded Nursing Care. Further analysis of the financial position is included in **Section 3**.

The value of QIPP savings delivered at the end of Month 10 is £4.773m with further delivery of £2.902m expected for the remainder of the financial year. This will result in an overall deficit of £8.500m. The position is outlined in **Table F**.

It should be noted that the CCG is forecasting delivery of a total £7.675m worth of QIPP savings compared with £8.782m reported in the opening plan. This would equate to 87% delivery of its QIPP plan in year.

The high level CCG financial indicators are listed below in **Table A**.

Table A – Financial Dashboard

Report Section	Key Performance Indicator		This Month	Prior Month
1	Business Rules	1% Surplus	✗	✗
		0.5% Contingency Reserve	✓	✓
		1% Non-Recurrent Reserve	✓	✓
2	Surplus	Financial Surplus / (Deficit)	(£8.500m)	(£7.000m)
3	QIPP	QIPP delivered to date <i>(Red reflects that the QIPP delivery is behind plan)</i>	£4.773m	£4.694m
4	Running Costs	CCG running costs < 2016/17 allocation	✓	✓
5	BPPC	NHS - Value YTD > 95%	98.78%	98.73%
		NHS - Volume YTD > 95%	91.47%	90.76%
		Non NHS - Value YTD > 95%	88.46%	88.08%
		Non NHS - Volume YTD > 95%	93.51%	92.74%

2. Resource Allocation

Additional allocations received in Month 10 were as follows:

- Children and Young People Waiting List and Waiting Times - £0.040m

This allocation forms part of the CAMHS transformation fund and was expected and will be spent before the year end.

3. Financial Position and Forecast

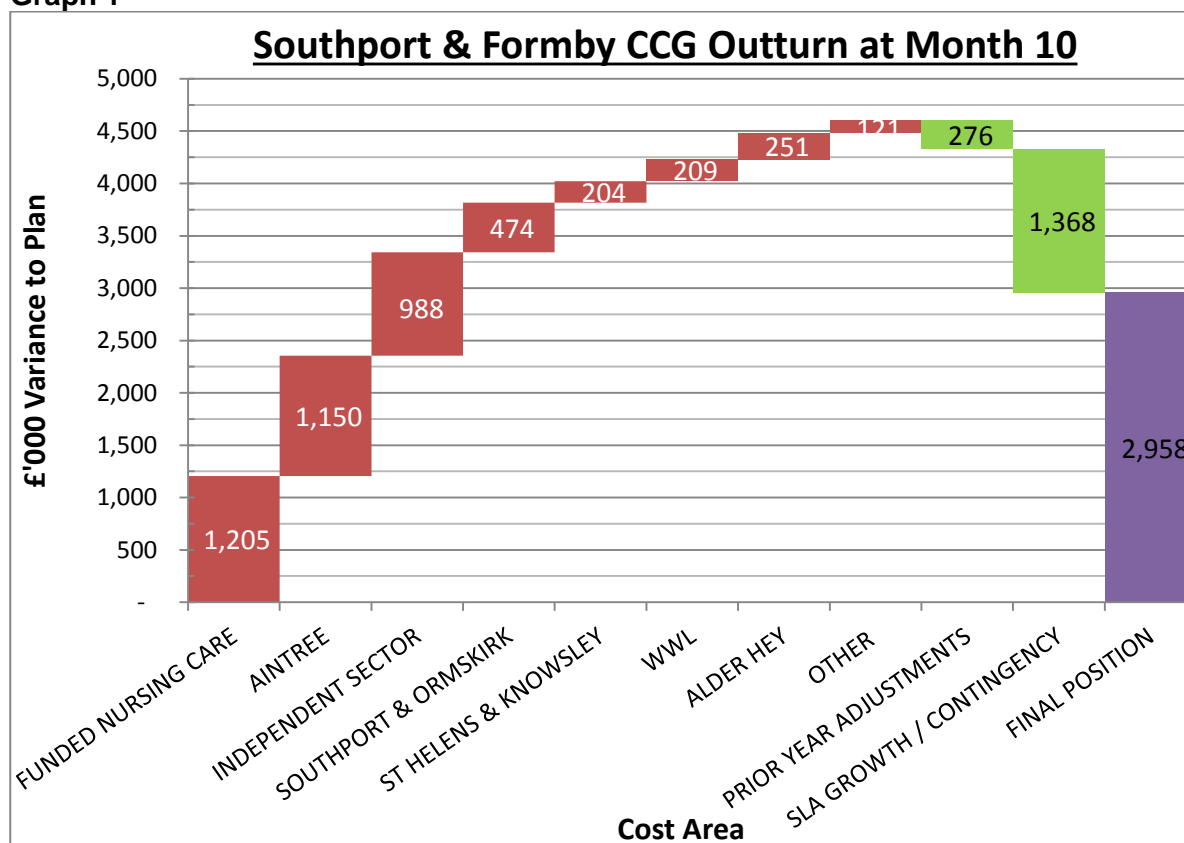
The main financial pressures included within the financial position are shown below in **Graph 1** which presents the CCGs forecast outturn position for the year. A full breakdown of the CCG position is detailed in **Appendix 1**.

The majority of the forecasted overspend is within acute commissioning contracts, funded nursing care, and pressure in independent sector budgets. A proportion of the overspend has been mitigated with the CCG contingency and growth reserves included in the original financial plan totalling £1.368m.

It should be noted that whilst the financial report is up to the end of January 2017, the CCG has based its reported position on the latest information received from Acute and Independent providers up to the end of December 2016 and extrapolated to January.

Appendix 2 outlines the financial performance by provider.

Graph 1



Acute commissioning

Activity levels in Month 10 (January 2017) have increased, particularly with the main providers. Year to date over performance relating to Acute Commissioning budgets amounts to £1.931m this has been partly offset with the CCG contingency budget of £1.175m to give a net position of £0.798m overspent at Month 10. The full year forecast position of £1.031m assumes current trends will continue.

Further actions such as contract challenges have been implemented to mitigate the impact of further over performance.

The CCG is continuously scrutinising the year to date performance and has raised formal activity queries with the main provider in respect of over performance and other areas of contested activity.

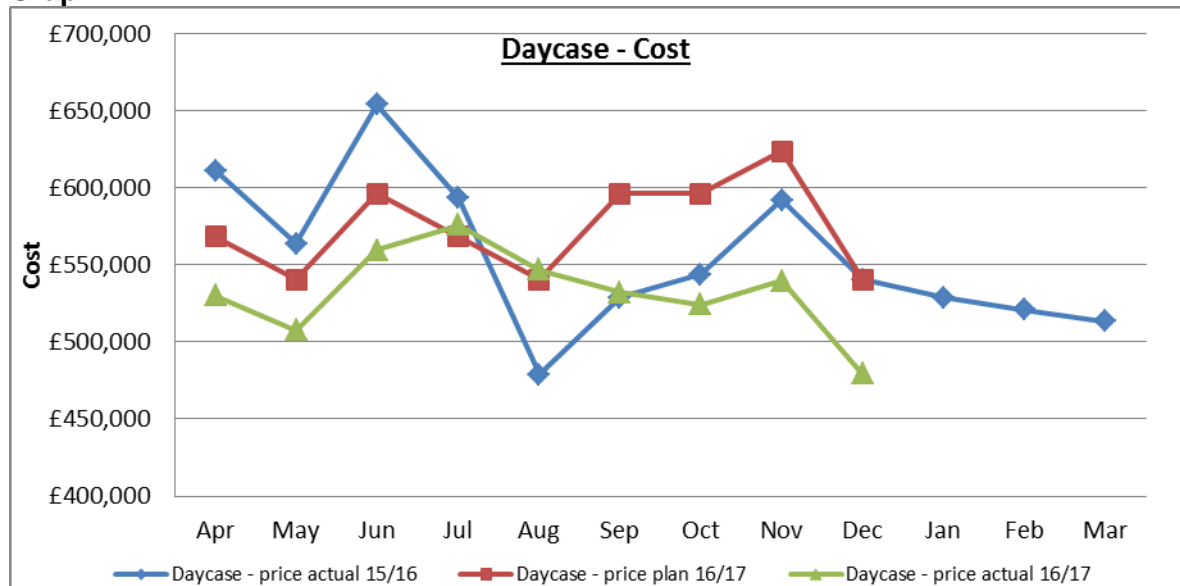
Southport and Ormskirk Hospitals NHS Trust

The Month 10 year to date over performance amounts to £0.395m and the year-end forecast is £0.474m. The main area of significant overspend is non-elective General Medicine with a year to date variance of £1.067m.

This is offset by underspends in Geriatric Medicine, Obstetrics and Gynaecology of £0.530m, £0.310m and £0.210m respectively.

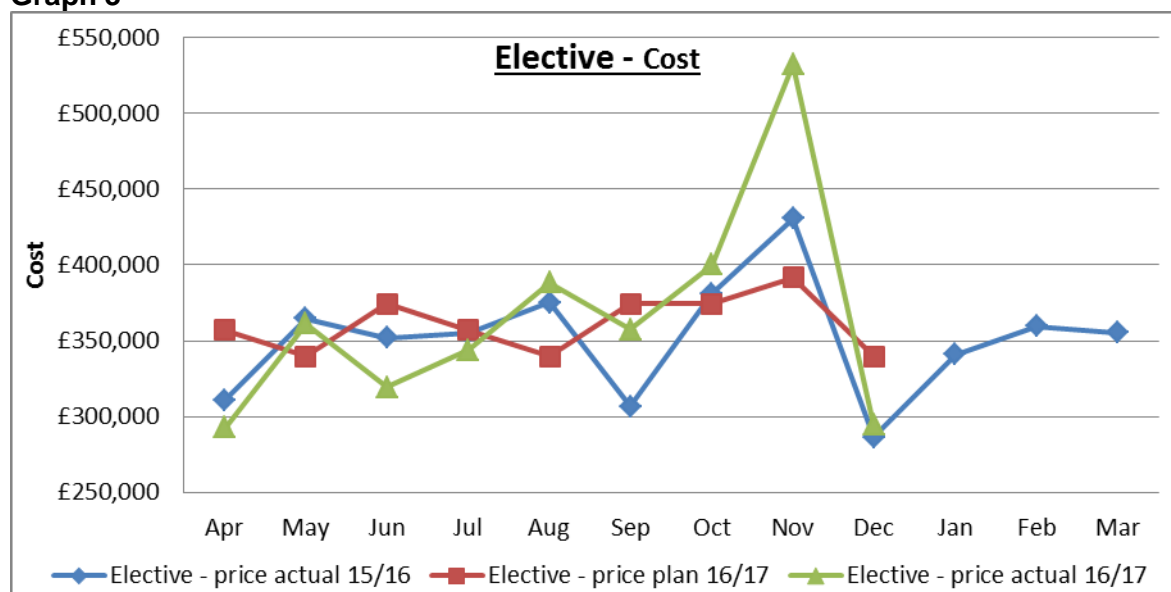
The performance is demonstrated in **Graphs 2 – 5** which illustrate the Day Case, Elective and Non-Elective costs at Southport and Ormskirk Hospital Trust up to Month 9.

Graph 2

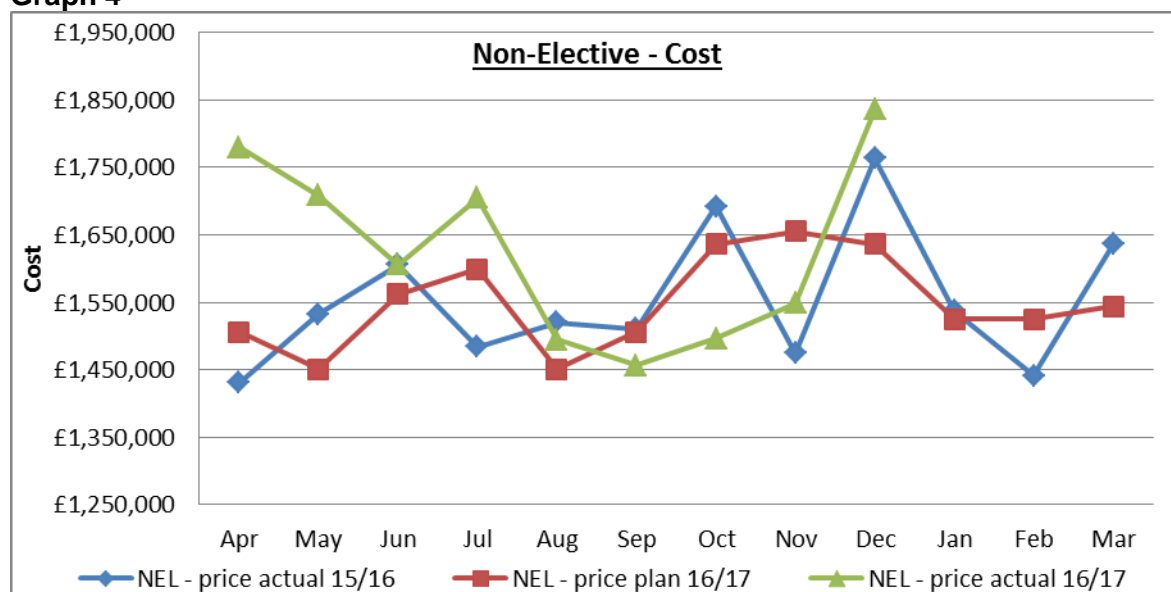


Southport and Formby Clinical Commissioning Group

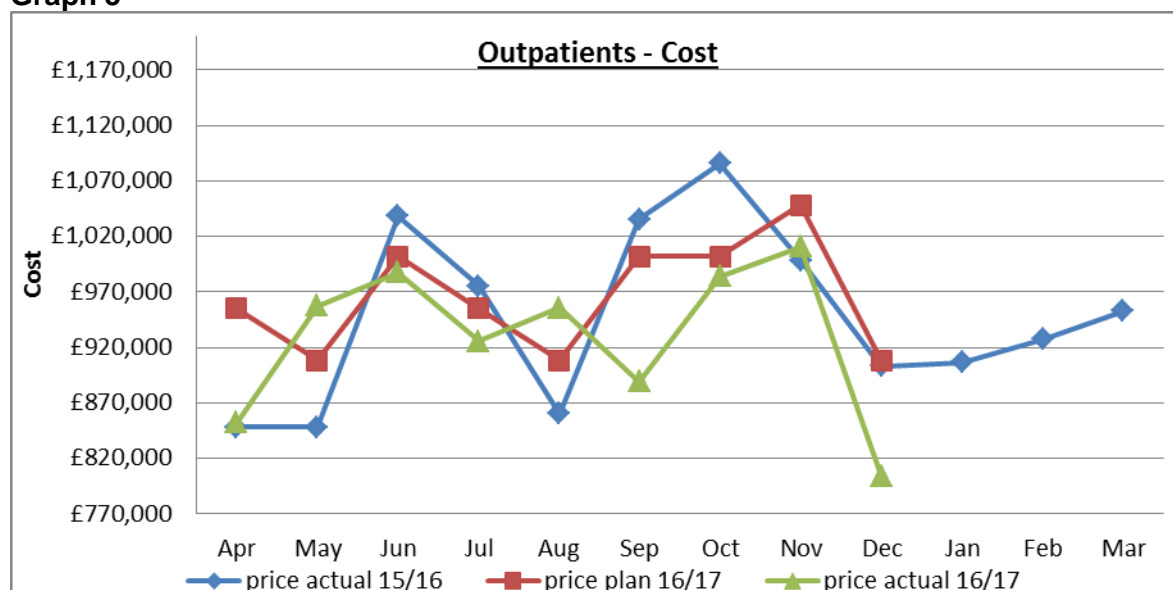
Graph 3



Graph 4



Graph 5

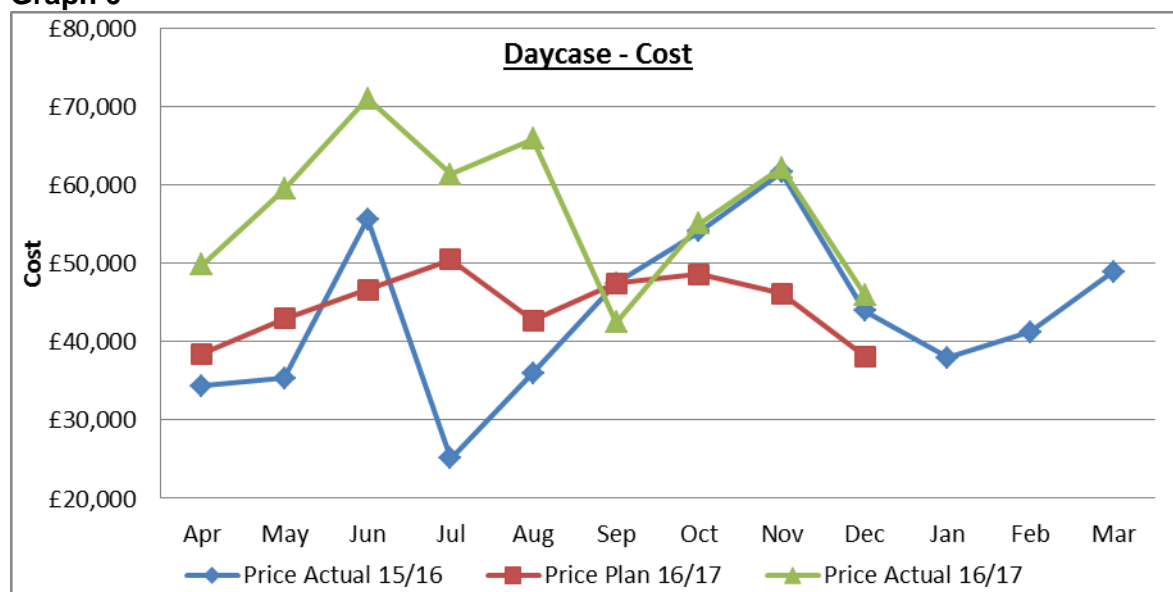


Aintree University Hospitals NHS Foundation Trust

The year to date overspend reported for Aintree is £0.820m and the year-end forecast is £1.150m. The overspend is predominantly within Ophthalmology £0.111m, Respiratory Medicine £0.069m, Acute Medicine £0.047m and Colorectal Surgery £0.044m, offset by underspends within Hepatobiliary & Pancreatic Surgery of £0.037m.

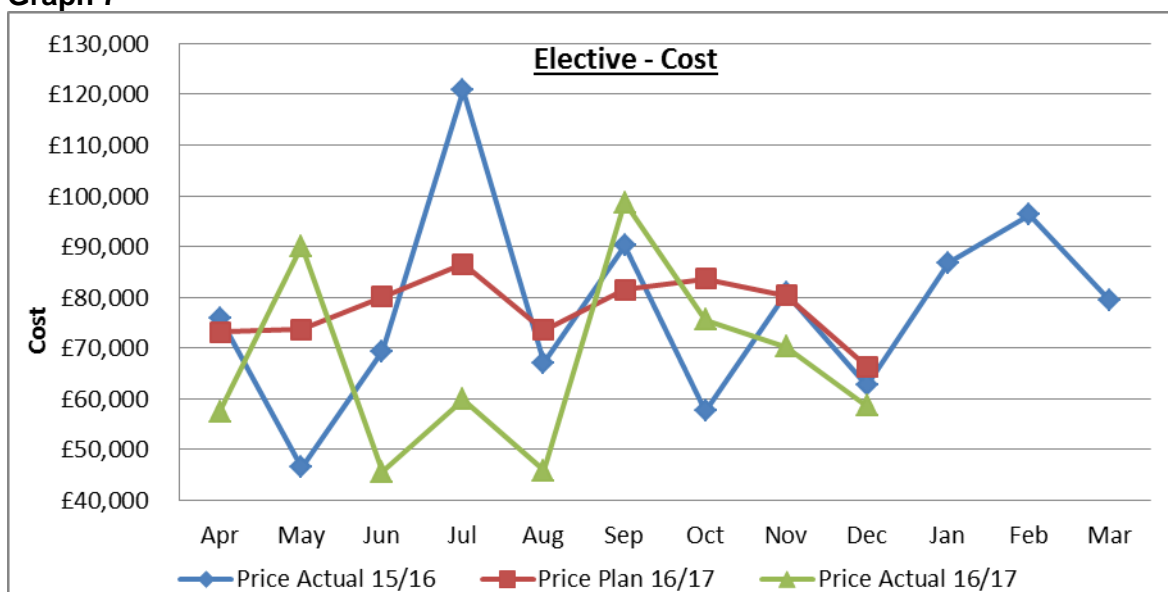
Graphs 6 – 9 illustrate the Day Case, Elective and Non-Elective costs at Aintree University Hospital Foundation Trust up to Month 9.

Graph 6

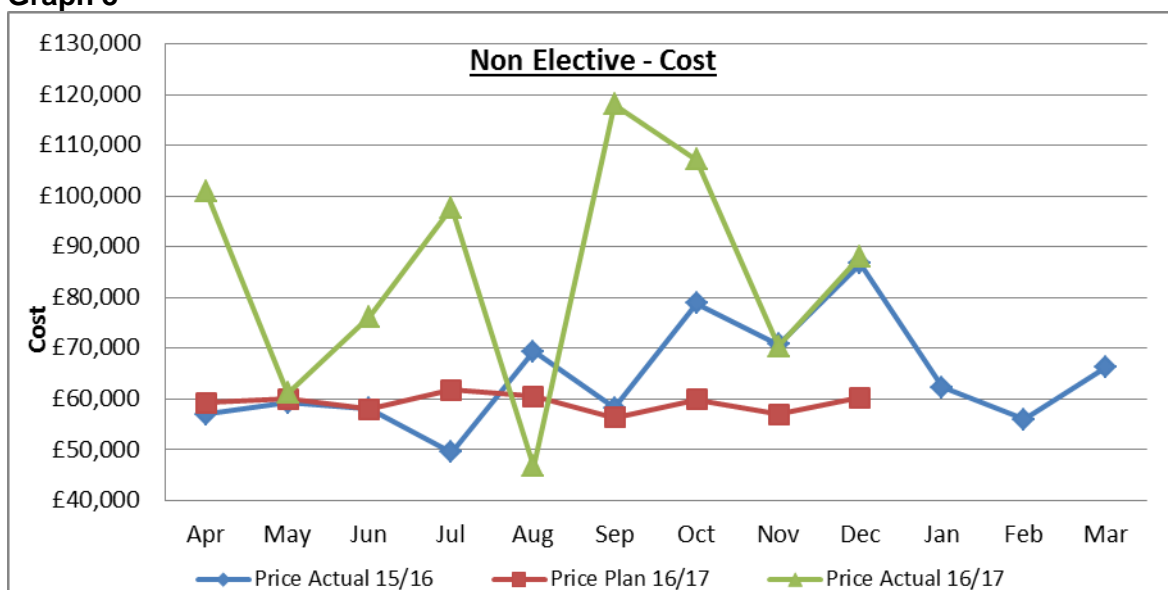


Southport and Formby Clinical Commissioning Group

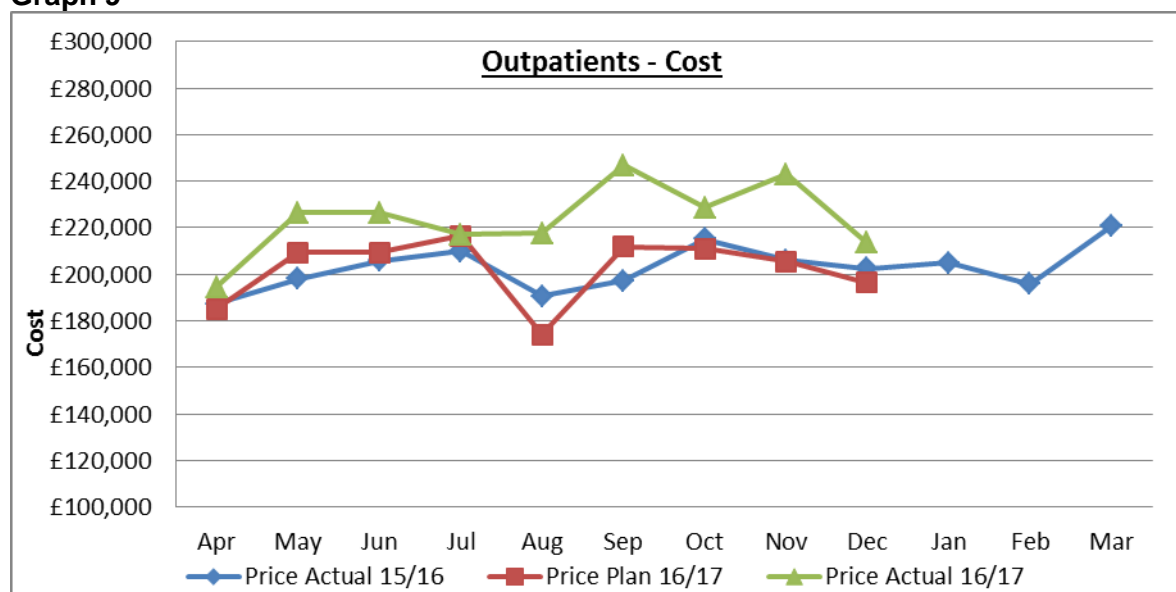
Graph 7



Graph 8



Graph 9



Alder Hey Children’s Hospital NHS Foundation Trust

The year to date overspend is £0.220m with a year-end forecast overspend of £0.251m. The prominent area of overspend being in relation to Diagnostic Imaging. This shows a £0.078m over performance in relation to x-rays and ultrasound. There are also overspends within Paediatric Rheumatology and Paediatric Surgery of £0.035m and £0.032m respectively, however Paediatric Trauma & Orthopaedics has a £0.017m underspend year to date.

St Helens & Knowsley Teaching NHS Trust

There is a year to date overspend of £0.177m and year end forecast of £0.204m, largely relating to Plastic Surgery and Obstetrics which have adverse year to date cost pressures of £0.139m and £0.042m respectively.

Independent Sector

The year to date position is an overspend of £0.718m overall with a year-end forecast of £0.988m mainly due to over performance against plan for Ramsay Healthcare of £0.646m year to date, this is partly offset by a £0.083m underperformance within the contract with Spire Healthcare. The position in the independent sector is expected to improve in the final quarter as changes to the MCAS pathways take effect. We have seen noticeable reductions in T&O first attendance, at Ramsay Hospital, since the introduction of the new MCAS pathway. We expect this to result in reduced expenditure in future months.

Prescribing

There is a year to date overspend of £0.149m with a year-end forecast of breakeven. The achievement of a breakeven position is dependent on delivery of in-year efficiencies in addition to the QIPP plan agreed. Cost reductions are being realised in the year to date expenditure and forecast, as QIPP efficiencies are achieved, the associated budget will be transferred to the QIPP plan.

Appendix 6 provides reconciliation to the forecast presented in the prescribing report.

Continuing Health Care and Funded Nursing Care

The month 10 position for the continuing care and Funded Nursing Care budget is a £0.861m overspend, this position reflects the current number of patients, average package costs and the uplift to providers of 1.1% until the end of the financial year. The full year forecast has been calculated at £1.185m, which includes the £1.205m Funded Nursing Care cost pressure due to price increases.

The position also incorporates the increased cost relating to the Continuing Health Care price increase agreed by the Governing Body in October. This is predicted to be a maximum of £0.125m for 2016/17.

Additional QIPP savings of £0.395m were identified in Month 8 due to introduction of the national spine to the broadcast system, this integration identified a number of packages included in forecast costs which could be closed. Total year to date QIPP savings of £1.795m have now been actioned.

4. QIPP and Transformation Fund

The 2016/17 identified QIPP plan is **£12.920m** in total; the target has increased by £0.664m during the month due a deterioration in forecast outturn on operational budgets.

Table B shows a summary of the current risk rated QIPP plan. This demonstrates that although recurrently there are a significant number of schemes in place, further work is being done to determine whether they can be delivered in full. The detailed QIPP plan is provided in Appendix 3 and is projected to deliver **£7.675m** in total during the year.

The plan has been phased across the year on a scheme by scheme basis and full detail of progress at scheme level is monitored at the QIPP committee. The detailed QIPP plan is shown in **Appendix 3**.

Table B: RAG rated QIPP plan

2016/17 QIPP Plan	Rec	Non Rec	Total	Green	Amber	Red	Total
Planned care plan	(3,349)	(318)	(3,667)	(1,646)	0	(2,022)	(3,667)
Medicines optimisation plan	(1,153)	0	(1,153)	(661)	0	(492)	(1,153)
CHC/FNC plan	(1,439)	(400)	(1,839)	(1,795)	0	(44)	(1,839)
Discretionary spend plan	(721)	(4,202)	(4,923)	(3,086)	0	(1,837)	(4,923)
Urgent Care system redesign plan	(1,337)	0	(1,337)	(487)	0	(850)	(1,337)
Total QIPP Plan	(8,000)	(4,920)	(12,920)	(7,675)	0	(5,245)	(12,920)
Risk rated QIPP plan				(7,675)	0	0	(7,675)

As shown in **Graph 8** and **Table C** below, £4.773m QIPP savings have been actioned at Month 10 against a phased plan of £8.698m.

Graph 8: Phased QIPP performance for the year

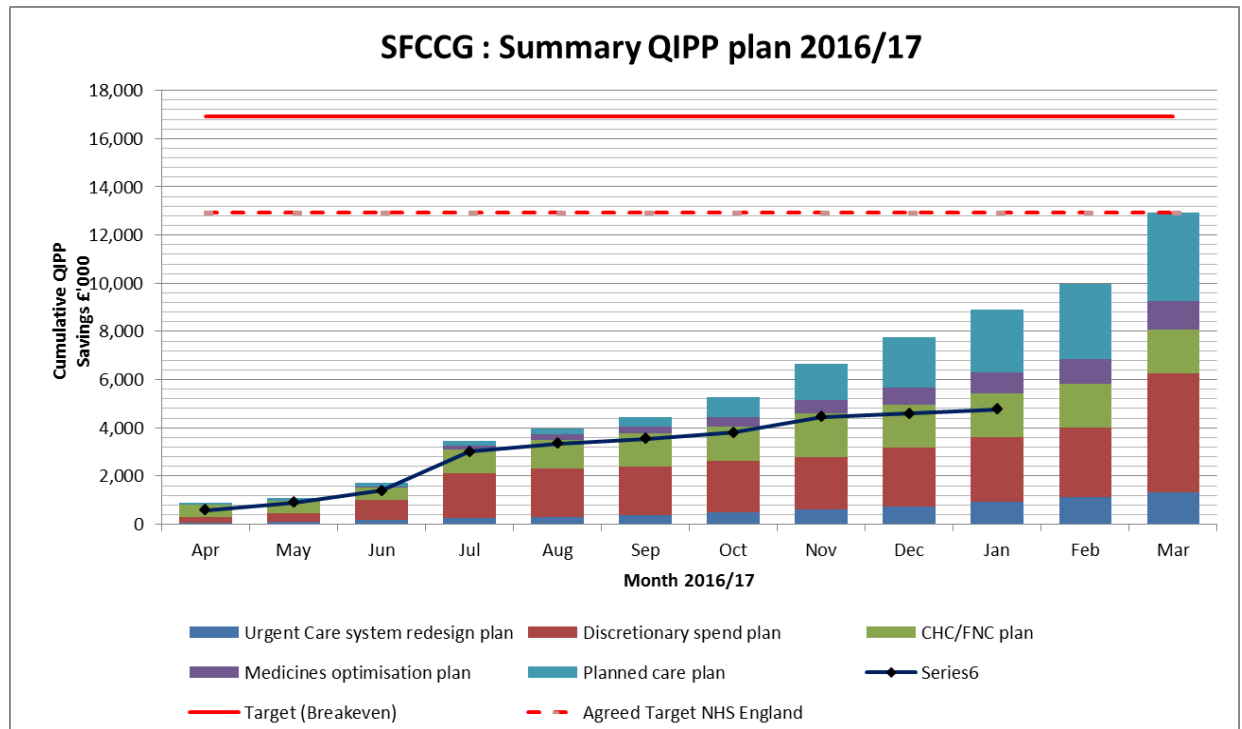


Table C: QIPP performance at Month 10

Scheme	Current month (M10)						
	In month plan	In month actual	Variance		YTD Plan	YTD Actual	Variance
Planned care plan	424	0	(424)	🔴	2,594	194	(2,400) 🔴
Medicines optimisation plan	147	90	(57)	🔴	858	311	(547) 🔴
CHC/FNC Plan	13	0	(13)	🔴	1,810	1,795	(15) 🔴
Discretionary spend plan	271	89	(182)	🔴	2,684	2,473	(222) 🔴
Urgent Care system redesign	195	0	(195)	🔴	751	0	(751) 🔴
Total	1,049	179	(870)		8,698	4,773	(3,935)

QIPP delivery is **£3.935m** below plan at Month 10. Delivery of the year end deficit of £8.500m requires further QIPP savings of £2.902m in the remaining two months of the financial year. A critical review of outstanding schemes has been undertaken along with an assessment of expected delivery for the remainder of the financial year.

The CCG expects to deliver a further **£2.902m** in Months 11 and 12, scheme leads in particular, must work to ensure delivery of the identified schemes. **Table D** below shows the expected delivery of QIPP schemes for the remainder of the financial year.

Table D – QIPP Schemes to be delivered

2016/17 QIPP Plan	£
PLCV procedures	(288)
MCAS / T&O 15% reduction in activity with Gain	(500)
Contract Challenges MRET	(52)
Contract Challenges (Phase 1)	(128)
CQUIN - C2C reduction S&O	(63)
CQUIN - 1st:Fup ratio S&O	(421)
Medicines Optimisation	(350)
Review other Expenditure - 3rd Sector	(26)
Provider CQUIN delivery 2016/17 (S&O) (20% o	(187)
LQC under-performance in 16/17	(400)
CQUIN - Zero LoS - S&O	(487)
Total All Schemes	(2,902)

Total QIPP delivery is anticipated to be £7.675m for the financial year which is an underperformance of £4.033m against the plan of £12.092m. The underperformance, together with an overspend on operational budgets has led to a deterioration in the forecast from a planned deficit of £4.000m to a deficit of £8.500m.

5. CCG running costs

The running cost allocation for the CCG is £2.618m and the CCG must not exceed this allocation in the financial year.

The current year outturn position for the running cost budget is an underspend of £0.222m of which, the majority relates to prior year adjustments. There is a small contingency budget within running costs which has been actioned in-year as part of the QIPP plan.

6. CCG Cash Position

In order to control cash expenditure within the NHS, limits are placed on the level of cash an organisation can utilise in each financial year.

The Maximum Cash Drawdown (MCD) is the maximum amount of cash available to a CCG each financial year and is made up of:

- Total Agreed Allocation
- Opening Cash Balance (i.e. at 1st April 2016)
- Opening creditor balances less closing creditor balances

Cash is held centrally at NHS England and is allocated monthly to CCGs following notification of cash requirements.

As well as managing the financial position, organisations must manage their cash position. The monthly cash requested should cover expenditure commitments as they fall due and the annual cash requested should not exceed the maximum cash drawdown limit.

The CCG is required to take part in an MCD submission to NHS England at month 6 and month 9 to incorporate any changes in the CCGs forecast cash position to ensure sufficient cash is available throughout the financial year.

Month 10 position

Following the month 9 submissions the MCD limit Southport & Formby CCG for 2016/17 was increased from £185.119m to £191.898m. Up to Month 10, the actual cash received is £156.288m (81.4% of MCD) against a target of £159.915m (83.3% of MCD).

A full year cash flow forecast, based on information available at month 10, has been produced and included in Appendix 4. This shows the CCG will have sufficient cash to meet its liabilities as they fall due. At month 12, the CCG is required to meet a cash target of 1.75% of its monthly cash drawdown (approximately £240k) as detailed below the CCG is forecasting to meet this target.

The CCG has been notified by NHS England that there is no opportunity prior to the year end to request additional cash. As a result of the finance team having to maintain this cash position, this could potentially result in an increase in year-end creditors and deterioration in BPPC performance.

Run Rate

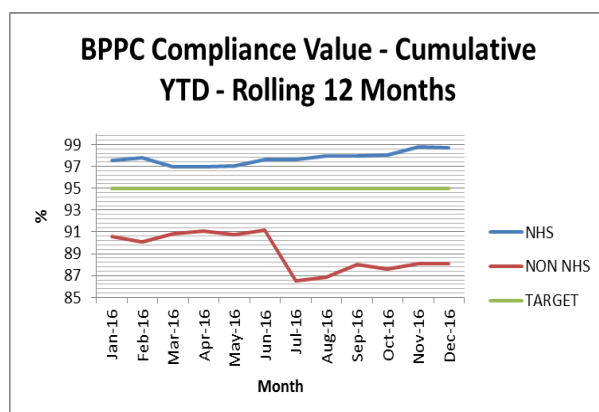
An overview of the run rate for the CCG is provided in **Appendix 5**. This shows the expenditure in each month for the year to date. If the CCG is to achieve its year end position, the monthly expenditure needs to reduce.

7. Compliance with the BPPC target

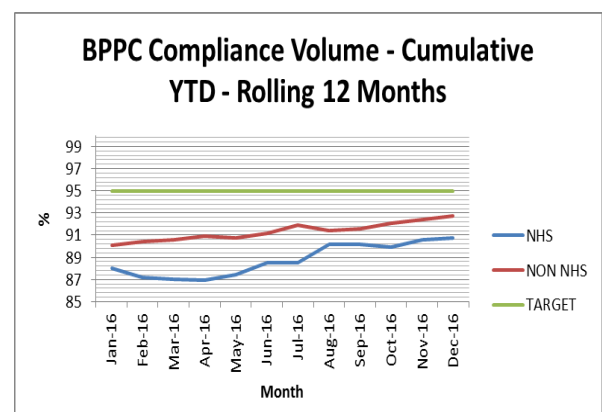
The NHS is required to adhere to the Better Payment Practice Compliance Target as part of the wider public sector responsibility to be a good citizen. The full year performance is reported in the annual report and subject to scrutiny by the external auditors. Cumulative performance for the year to date is below the 95% target for all areas, except payments to NHS providers by value. This is detailed in **Graphs 5 and 6** below.

The reduced performance seen in Graph 5 relates to the Quarter 4 payment to Sefton Council for the Better Care Fund, which was paid a week later than scheduled.

Graph 5 – BPPC Value



Graph 6 – BPPC Volume



8. Evaluation of risks and opportunities

The primary financial risks for the CCG continue to be non-delivery of the QIPP target in the year and increased performance within acute care during February and March. The forecast position is dependent on delivery of £2.902m QIPP schemes in the remainder of the financial year.

Overall management of the QIPP programme is being monitored by the QIPP committee.

Acute Contracts

The CCG has experienced significant growth in acute care year on year and this trend has continued in the current financial year. The year to date performance is particularly high and actions are required to mitigate further over performance in year and deliver the financial recovery trajectory into the new financial year.

All members of the CCG have a role to play in managing this risk including GPs and other Health professionals to ensure individuals are treated in the most clinically appropriate and cost effective way, and the acute providers are charging correctly for the clinical activity that is undertaken.

Actions to mitigate the risk of further over performance have been implemented and include:

- Implementation of contract challenges for data validation and application of penalties for performance breaches.
- Scrutiny and challenge of all activity over performance and other areas of contested activity.
- Implementation of a robust referral management process, which will ensure adherence to the CCGs existing policies for procedures of limited clinical value.

Other risks that require ongoing monitoring and managing include:

- Prescribing - This is a volatile area of spend but represents one of the biggest opportunities for the CCG, and as such this makes up one of the biggest QIPP programmes for 2016/17. The monthly expenditure and forecast is monitored closely as QIPP schemes continue to be delivered.

1% Non-Recurrent reserve

The CCG is expecting release of the 1% uncommitted reserve within the financial year. Release of this reserve will improve the financial position by £1.805m.

9. Reserves budgets / risk adjusted surplus

Reserve budgets are set aside as part of the Budget Setting exercise to reflect planned investments, known risks and an element for contingency. Each month, the reserves and risks are analysed against the forecast financial performance and QIPP delivery.

Southport and Formby Clinical Commissioning Group

The assessment of the financial position is set out in **Table E** below. This demonstrates that the CCG plans to deliver a total management action plan of £7.675m in 2016/17 and this will result in a deficit of £8.500m.

Table E – Forecast Outturn position

	Recurrent £000	Non-Recurrent £000	Total £000
Planned Deficit	0.000	(4.000)	(4.000)
QIPP Target	(10.797)	0.835	(9.962)
Revised surplus / (deficit)	(10.797)	(3.165)	(13.962)
Forecast Outturn (against operational budgets)	(0.448)	(1.305)	(1.753)
FNC Cost Pressure	(1.205)	0.000	(1.205)
Reserve Budgets	0.000	0.745	0.745
Management action plan			
Actioned QIPP to date	2.939	1.834	4.773
Remaining QIPP plan	0.876	2.026	2.902
Total Management Action plan required	3.815	3.860	7.675
Revision to planned deficit			
Forecast Surplus / (deficit)	(8.635)	0.135	(8.500)

Table F outlines the Best, Most likely and Worst Case scenarios. The best case scenario assumes achievement of the remaining risk adjusted QIPP plan. The most likely case assumes a reduced level of QIPP savings.

The worst case assumes a reduced level of QIPP savings and further risk in respect of Acute Care.

Table F – Risk Rated Financial Position

Southport and Formby	Best Case £m	Most Likely £m	Worst Case £m
QIPP Target	(12.920)	(12.920)	(12.920)
QIPP achieved to date	4.773	4.773	4.773
Remaining QIPP requirement	(8.147)	(8.147)	(8.147)
Predicted QIPP achievement (M11-12)	2.902	2.402	2.202
Reserve Budgets	0.745	0.745	0.745
Planned Deficit	(4.000)	(4.000)	(4.000)
Forecast Surplus / (Deficit)	(8.500)	(9.000)	(9.200)
Further Risk			(0.300)
Risk adjusted Surplus / (Deficit)	(8.500)	(9.000)	(9.500)

10. Recommendations

The Finance and Resource Committee is asked to receive the finance update, noting that:

- The CCG is currently forecasting a deficit of £8.500m against a planned deficit of £4.000m as its best case scenario. The likely case scenario indicates that the CCGs projected deficit will be £9,000m but this is dependent on delivery of the remaining risk adjusted QIPP plan.
- Further QIPP savings of **£2.902m** have been identified for the remainder of the financial year and this will result in a deficit of £8.500m.
- The position has deteriorated due to underperformance against the QIPP plan and increasing cost pressures within the financial year.
- As described in previous reports, the CCG requires ongoing and sustained support from member practices, supported by Governing Body GP leads to deliver a reduction in costs to deliver the CCG financial position. The focus must be on reducing access to clinical services that provide low or little clinical benefit for patients.
- The CCG's commissioning team must support member practices in reviewing their commissioning arrangements to identify areas where clinical variation exists, and address accordingly. High levels of engagement and support is required from member practices to enable the CCG to reduce levels of low value healthcare and improve Value for Money.

Appendices

- Appendix 1 – Financial position to Month 10
- Appendix 2 – Detailed breakdown of provider costs.
- Appendix 3 – 2016/17 QIPP Plan
- Appendix 4 – Cash flow Forecast
- Appendix 5 - CCG Run Rate
- Appendix 6 – Prescribing Budget Reconciliation

Appendix 1 – Finance Report to Month 10

01V NHS Southport & Formby Clinical Commissioning Group Month 10 Financial Position 2016/17								
Cost centre Number	Cost Centre Description	Annual Budget	Budget To Date	Actual To Date	Variance To Date	End of Year		
		£000	£000	£000	£000	Month 10 £000	Actual Outturn £000	FOT Variance £000
COMMISSIONING - NON NHS								
603501	Mental Health Contracts	829	691	691	(0)	0	829	0
603506	Child And Adolescent Mental Health	178	149	149	1	0	178	0
603511	Dementia	93	77	77	0	0	93	0
603521	Learning Difficulties	1,397	1,164	981	(184)	(120)	1,277	(120)
603541	Mental Health Services - Collaborative Comm.	170	170	170	0	0	170	0
603596	Collaborative Commissioning	409	341	341	(0)	0	409	0
603661	Out Of Hours	968	806	806	0	0	968	0
603682	Chc Adult Fully Funded	5,724	4,774	4,673	(102)	(120)	5,604	(120)
603683	Chc Ad Full Fund Pers Hlth Bud	47	58	79	21	105	152	105
603684	Chc Adult Joint Funded	1,424	1,171	1,205	34	45	1,469	45
603685	Chc Ad Jnt Fund Pers Hlth Bud	23	19	19	(0)	0	23	0
603687	Chc Children	485	405	382	(23)	(50)	435	(50)
603691	Funded Nursing Care	3,025	2,521	3,451	930	1,205	4,230	1,205
603711	Community Services	2,630	2,480	2,430	(50)	(40)	2,590	(40)
603721	Hospices	960	800	774	(25)	0	960	0
603726	Intermediate Care	435	362	363	0	0	435	0
603796	Reablement	979	815	815	0	0	979	0
Sub-Total: Commissioning - Non NHS		19,776	16,802	17,406	603	1,025	20,801	1,025
CORPORATE & SUPPORT SERVICES								
605251	Administration & Business Support	142	118	121	3	3	145	3
605266	Business Informatics	300	250	221	(29)	(32)	268	(32)
605271	Ceo/ Board Office	427	355	278	(78)	(78)	349	(78)
605276	Chair And Non Execs	208	173	168	(6)	(5)	203	(5)
605296	Commissioning	542	448	416	(33)	(47)	495	(47)
605311	Contract Management	164	137	137	0	0	164	0
605316	Corporate Costs & Services	348	289	250	(39)	(38)	310	(38)
605346	Estates And Facilities	21	17	25	7	9	30	9
605351	Finance	416	348	325	(22)	(28)	388	(28)
605391	Medicines Management	0	0	(1)	(1)	0	0	0
605426	Quality Assurance	50	42	36	(6)	(6)	44	(6)
Sub-Total Running Costs		2,618	2,178	1,974	(204)	(222)	2,396	(222)
603646	Commissioning Schemes	919	766	701	(65)	(42)	877	(42)
603656	Medicines Management - Clinical	571	476	489	13	21	592	21
603676	Primary Care It	976	790	807	17	100	1,076	100
603810	Nursing And Quality Programme	240	203	191	(12)	(8)	232	(8)
Sub-Total Programme Costs		2,706	2,234	2,188	(46)	71	2,777	71
Sub-Total: Corporate & Support Services		5,324	4,412	4,162	(250)	(151)	5,173	(151)
SERVICES COMMISSIONED FROM NHS ORGANISATIONS								
603571	Acute Commissioning	89,724	74,813	75,237	425	608	90,331	608
603576	Acute Childrens Services	2,384	2,003	2,223	220	251	2,635	251
603756	Commissioning - Non Acute	14,011	11,663	11,699	36	43	14,054	43
603556	Mental Health Services - SLA	13,522	11,268	11,267	(1)	(1)	13,521	(1)
603809	NHS 111	262	218	279	61	73	335	73
603586	Ambulance Services	5,213	4,344	4,402	57	57	5,270	57
603616	Ncas/Oats	1,451	1,193	1,116	(77)	(74)	1,377	(74)
603786	Patient Transport	0	0	(1)	(1)	0	0	0
Sub-Total: Services Commissioned from NHS Orgs		126,566	105,503	106,223	720	957	127,523	957
INDEPENDENT SECTOR								
603591	Clinical Assessment And Treatment Centres	5,404	4,540	5,257	718	988	6,392	988
Sub-Total: Independent		5,404	4,540	5,257	718	988	6,392	988
PRIMARY CARE								
603651	Local Enhanced Services	3,335	2,780	2,882	102	109	3,444	109
603791	Programme Projects	622	618	597	(21)	(21)	601	(21)
Sub-Total: Primary Care		3,957	3,398	3,479	81	88	4,045	88
PRESCRIBING								
603606	High Cost Drugs	1,745	1,455	1,516	61	51	1,796	51
603666	Oxygen	163	135	149	14	0	163	0
603671	Prescribing	22,302	18,586	18,735	149	0	22,302	0
Sub-Total: Prescribing		24,210	20,176	20,400	224	51	24,261	51
Sub-Total Operating Budgets pre Reserves		185,237	154,831	156,927	2,096	2,958	188,195	2,958
RESERVES								
603761	Commissioning Reserve	(1,659)	(1,654)	0	1,654	1,542	(117)	1,542
603781	Non Recurrent Reserve	1,805	0	0	0	0	1,805	0
Sub-Total: Reserves		146	(1,654)	0	1,654	1,542	1,688	1,542
099999	I+E SET-UP DEFAULT	(4,000)	(3,333)	0	3,333	4,000	0	4,000
Grand Total I & E		181,383	149,844	156,927	7,083	8,500	189,883	8,500

Southport and Formby Clinical Commissioning Group

Appendix 2 – Detailed Breakdown of Provider Costs

Cost Centre Description	Annual Budget £000	Budget To Date £000	Actual To Date £000	YTD Variance			FOT Variance (Most Likely)		
				Month 10	Month 09	Movement	Month 10	Month 09	Movement
				£000	£000	£000	£000	£000	£000
ACUTE CHILDRENS SERVICES									
ALDER HEY CHILDRENS FT	2,384	2,003	2,223	220	154	66 ▲	251	185	67 ▲
Sub-Total: Acute Childrens Services	2,384	2,003	2,223	220	154	66	251	185	67
ACUTE COMMISSIONING									
AINTREE UNI HOSP NHS FT	6,367	5,306	6,126	820	681	139 ▲	1,150	994	156 ▲
C MANC UNI HOS NHS FT	82	68	151	83	66	17 ▲	94	78	16 ▲
COUNTRESS OF CHESTER FT	29	24	34	10	6	4 ▲	14	10	3 ▲
LANCS TEACH HOSP NHS FT	415	346	373	27	18	9 ▲	21	13	7 ▲
LIVP HRT/CHST HOSP NHS FT	1,486	1,239	1,237	(2)	20	(22) ▼	(16)	4	(19) ▼
LIVP WOMENS NHS FT	1,360	1,134	1,079	(54)	(40)	(14) ▼	(68)	(59)	(9) ▼
R LIV/BRG UNI HOSP NHST	6,181	5,151	4,991	(160)	(148)	(13) ▼	(194)	(199)	5 ▲
SOUTHPORT/ORMSKIRK NHST	68,257	56,924	57,319	395	206	189 ▲	474	285	188 ▲
ST HEL/KNOWS TEACH NHST	1,739	1,449	1,626	177	190	(13) ▼	204	239	(36) ▼
UNI HOSP SMAN NHS FT	81	67	77	9	8	1	11	11	(0)
WALTON CENTRE NHS FT	653	545	623	79	69	9 ▲	89	69	20 ▲
WIRRAL UNIV TEACH HOSP NHS FT	108	90	140	50	50	0	58	63	(5) ▼
WRIGHT/WGN/LEIGH NHS FT	1,233	1,027	1,212	185	174	11 ▲	209	210	(1) ▼
LPOOL COMM HC NFT	1	0	1	0	0	(0)	0	1	(0)
SPECSAVERS HEARCARE LTD	227	189	164	(25)	(27)	2 ▲	(25)	(27)	2 ▲
INJURY CARE CLINICS LTD	54	45	34	(10)	(9)	(1) ▼	(12)	(12)	(1)
Default	42	35	8	(27)	(23)	(4) ▼	(33)	(32)	(1)
SLA Growth / Contingency	1,410	1,175	0	(1,175)	(1,058)	(118) ▼	(1,368)	(1,368)	(0)
Sub-Total: Acute Commissioning	89,724	74,813	75,237	425	226	198	608	281	327
COMMISSIONING - NON ACUTE									
AINTREE UNI HOSP NHS FT	337	281	293	12	10	1 ▲	14	14	(0)
LPOOL COMM HC NFT	2,861	2,385	2,385	0	0	0	0	0	0
SOUTHPORT/ORMSKIRK NHST	10,695	8,900	8,924	24	20	4 ▲	29	27	2 ▲
BRIDGEWATER COMM HCARE NHS FT	117	98	98	0	0	0	0	0	0
BRIDGEWATER COMMUNITY HC NHST	0	0	0	0	0	0	0	0	0
Sub-Total: Commissioning - Non Acute	14,011	11,663	11,699	36	31	5	43	41	2
CHESH/WIRRAL PART NHSFT	1,065	888	887	(1)	(0)	(1)	(1)	(0)	(1)
MERSEY CARE NHST	12,456	10,380	10,380	0	0	0	0	0	0
Sub-Total: Mental Health Services - SLA	13,522	11,268	11,267	(1)	(0)	(1)	(1)	(0)	(1)
NW AMBUL SVC NHST	203	169	245	76	66	11 ▲	92	88	4 ▲
NHS LIVERPOOL CCG	29	24	24	0	0	0	0	0	0
NHS BLACKPOOL CCG	16	13	10	(3)	(3)	(0)	(4)	(4)	(0)
GO TO DOC OOH M34 3QS	15	12	0	(12)	(11)	(1) ▼	(15)	(15)	(0)
Sub-Total: NHS 111	262	218	279	61	52	9	73	69	4
AMBULANCE SERVICES									
NW AMBUL SVC NHST	5,213	4,344	4,402	57	43	15 ▲	57	57	0
Sub-Total: Ambulance Services	5,213	4,344	4,402	57	43	15	57	57	0
Grand Total	125,115	104,310	105,108	798	506	292	1,031	632	399

Southport and Formby Clinical Commissioning Group

Cost Centre Description	Annual Budget £000	Budget To Date £000	Actual To Date £000	YTD Variance			FOT Variance (Most Likely)		
				Month 10	Month 09	Movement	Month 10	Month 09	Movement
				£000	£000	£000	£000	£000	£000
Clinical Assessment And Treatment Centres									
RAMSAY HEALTHCARE UK	4,084	3,439	4,085	646	478	168 ▲	896	831	65 ▲
SPIRE HEALTHCARE LTD	229	191	108	(83)	(69)	(14) ▼	(108)	(110)	2 ▲
ISIGHT LTD	913	761	837	76	50	26 ▲	109	81	28 ▲
FAIRFIELD INDEPENDENT HOSPITAL	12	10	24	14	12	1 ▲	16	18	(2) ▼
BRITISH PREGNANCY ADVICE SERVICE	26	21	19	(2)	(2)	(0)	(2)	(2)	(0)
Sub-Total: ISTC Contracts	5,263	4,422	5,073	651	470	181	910	818	93
SPIRE CHOICE	4	3	16	13	12	1	16	16	(0)
SPAMEDICA LTD	57	48	54	7	5	1 ▲	7	6	1 ▲
EUXTON HALL HOSPITAL	80	67	110	43	34	10 ▲	51	44	7
NUFFIELD HEALTH	0	0	1	1	1	0	1	1	0
OAKLANDS HOSPITAL	0	0	2	2	2	0	2	2	0
Sub-Total: ISTC Non-Contracted	141	118	184	67	55	12	78	69	8
Grand Total: Clinical Assessment And Treatment Centres	5,404	4,540	5,257	718	525	193	988	887	101

Southport & Formby CCG				
	2016-17			
	Recurrent	Non-Rec	Total	RAG
Revised Target (May 2016 GB Paper)	10,103	2,744	12,847	
Sexual Health (S&O) actioned in May 2016	392	0	392	
West Lancs Health Partnership	(91)	0	(91)	
Additional budgetary pressures:				
S&O 16/17 grouper	150	0	150	
Shared care LQC	90	0	90	
2016/17 Budget Pressures	2,274		2,274	
BCF	173	0	173	
CSU Costs / MCAS transition / S&O Urgent Care		421	421	
Revised Target	13,091	3,165	16,256	
			(4,000)	
SCHEME 1: ELECTIVE CARE PATHWAYS				
Total PLCP procedures - 10% go through commencement Nov	(288)	0	(288)	G
MCAS / T&O - 15% reduction in activity	(644)	0	(644)	G
MCAS / T&O - 6 week delay	0	(330)	(330)	R
Cataracts Policy	(76)	12	(64)	R
Review of OPP T&O Coding	(450)	0	(450)	R
Dermatology - reduce block	(50)	0	(50)	G
Contract challenges MRET	(52)	0	(52)	G
Contract challenges (Phase 1)	(128)	0	(128)	G
Contract challenges (Phase 2)	(1,178)		(1,178)	R
CQUIN - C2C reduction S&O	(63)	0	(63)	G
CQUIN - 1st:Fup ratio S&O	(421)	0	(421)	G
New ARMD Pathway - Royal				R
New ARMD Pathway - Aintree				R
Referral Management Scheme				A
Sub-Total - Scheme 1: ELECTIVE CARE PATHWAYS	(3,349)	(318)	(3,667)	
SCHEME 2: MEDICINES OPTIMISATION				
Focus on reduced waste (repeat prescribing)	(440)	0	(440)	G
Focus on reduced waste (repeat prescribing)	(24)		(24)	R
Individual patient reviews (Generics / Optomise / Quick Wins)	(165)	0	(165)	G
Individual patient reviews (Generics / Optomise / Quick Wins)	(170)		(170)	R
Additional rebate schemes	(180)	0	(180)	R
Blood Glucose Monitoring strips	(75)	0	(75)	R
Apixiban Price Reduction	(56)	0	(56)	G
High Cost Drugs and Biosimilars	(43)	0	(43)	R
Review other expenditure - Care at the chemist 17/18	0	0	0	R
Cease Gluten Free / Minor Ailments 17/18	0	0	0	A
Optimise 17/18	0	0	0	A
Care Homes 17/18	0	0	0	A
Virtual Ward 17/18 (roll out to SFCCG)	0	0	0	A
Sub-Total - Scheme 2: MEDICINES OPTIMISATION	(1,153)	0	(1,153)	








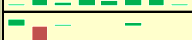






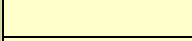






Southport and Formby Clinical Commissioning Group

SCHEME 3: CHC / FNC				
CHC reduction - further reductions in 16/17	(500)	(400)	(900)	G
CHC reduction - No growth	(895)		(895)	G
Outcome of CSU review work (net savings)	(9)	0	(9)	R
Implementation of ADAM procurement system (net savings)	(35)	0	(35)	R
Sub-Total - Scheme 3: CHC / FNC	(1,439)	(400)	(1,839)	
SCHEME 4: DISCRETIONARY EXPENDITURE / OTHER				
Suspend CVS Investment	0	(180)	(180)	G
Contract Legacy review (Sexual Health/CHIS)	(392)	0	(392)	G
Reduction in iLinks investment		(20)	(20)	G
GPIT - Reduction on IM SLA	(40)		(40)	G
Primary Care Collaborative Fees budget correction	(45)		(45)	G
Review other Expenditure - 3rd Sector	(26)	0	(26)	G
Review other Expenditure - Remaining schemes 50% reduction	0	0	0	R
1% Non-recurrent released into position	0	(1,805)	(1,805)	R
Provider CQUIN delivery 2016/17 (S&O) (20% of national)	0	(187)	(187)	G
Additional Provider CQUIN delivery 2015/16 (S&O)	0	(320)	(320)	G
Provider Sanctions - Aintree	0	(2)	(2)	R
Provider Sanctions - S&O	0	(30)	(30)	R
Blue Badge Legacy review 16/17	(74)		(74)	G
LQC under-performance in 16/17	0	(400)	(400)	G
Estates	0	0	0	A
Cease LQC scheme 17/18	0	0	0	R
Slippage in Transformation Fund / SRG Funding (In year slippag	0	(954)	(954)	G
Prior year adjustments		(293)	(293)	G
Running Cost Contingency	(69)	(11)	(80)	G
Bi monthly locality meetings	(25)	0	(25)	G
Reduction of fast transport contract	(50)	0	(50)	G
Sub-Total - Scheme 4: DISCRETIONARY EXPENDITURE / OTHER	(721)	(4,202)	(4,923)	
SCHEME 5: URGENT CARE SYSTEM REDESIGN				
Respiratory Primary Care Scheme	(480)	0	(480)	R
Telehealth	(370)	0	(370)	R
LQC reduction on urgent care (Frail and Elderly/Access)	0	0	0	R
CQUIN - Zero LoS - S&O	(487)	0	(487)	G
Sub Total SCHEME 5: URGENT CARE SYSTEM REDESIGN	(1,337)	0	(1,337)	
Total All Schemes	(8,000)	(4,920)	(12,920)	
Risk Adjusted Schemes				
100% Green	(4,910)	(2,765)	(7,675)	
50% Amber	0	0	0	
0% Red	(3,090)	(2,155)	(5,245)	
Risk Adjusted QIPP schemes (Likely Delivery)	(8,000)	(4,920)	(12,920)	






















2016/2017	ACTUAL Apr-16	ACTUAL May-16	ACTUAL Jun-16	ACTUAL Jul-16	ACTUAL Aug-16	ACTUAL Sep-16	ACTUAL Oct-16	ACTUAL Nov-16	ACTUAL Dec-16	ACTUAL Jan-17	ESTIMATE Feb-17	ESTIMATE Mar-17
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Opening Balance:	89	859	4,819	230	2,177	1,563	2,477	2,137	2,271	1,922	2,354	1,226
Expenditure:												
Payroll - Salary (Paid by 01T)	0	0	0	0	0	0	0	0	0	0	190	190
Accounts Payable non NHS BACS	3,099	2,344	2,761	1,761	3,122	2,039	1,809	2,685	2,006	2,542	2,050	2,400
Better Care Funding	0	0	0	1,332	0	0	1,139	0	1,139	0	0	2,278
RFT Block Funding Payments	10,275	9,287	11,886	12,212	10,706	11,176	11,450	11,210	11,086	11,162	12,380	12,207
CHAPS/Faster Payment	0	0	0	287	23	0	6	0	0	92	0	0
Payable Orders	54	23	33	119	22	62	9	34	37	44	20	25
	13,429	11,656	14,680	15,711	13,874	13,277	14,413	13,929	14,267	13,840	14,640	17,100
Income:												
Planned Cash Draw Down	14,000	15,500	10,000	17,500	13,215	14,000	13,800	13,800	13,900	14,200	13,500	15,900
NHS	145	5	47	76	34	131	235	254	2	1	0	0
Non NHS	54	105	38	63	3	40	34	0	14	68	0	0
VAT - HMRC	0	5	6	18	8	20	5	9	4	2	13	5
	14,199	15,616	10,091	17,657	13,260	14,191	14,073	14,063	13,919	14,271	13,513	15,905
Actual Closing Balance:	859	4,819	230	2,177	1,563	2,477	2,137	2,271	1,922	2,354	1,226	31

CCG Run Rate

01V NHS Southport and Formby Clinical Commissioning Group Actuals Run Rate											
Cost centre Number	Cost Centre Description	Actuals									Trend Graph
		M01	M02	M03	M04	M05	M06	M07	M08	M09	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	
COMMISSIONING - NON NHS											
603501	Mental Health Contracts	69	69	69	69	69	69	69	69	69	
603506	Child And Adolescent Mental Health	14	16	15	15	15	15	14	15	15	
603511	Dementia	8	8	8	8	8	8	8	8	8	
603521	Learning Difficulties	116	116	95	102	107	115	110	109	109	
603541	Mental Health Services - Collab. Comm.	0	0	170	0	0	0	0	0	0	
603596	Collaborative Commissioning	34	34	34	34	34	34	34	34	34	
603661	Out Of Hours	81	81	81	81	81	77	81	81	81	
603682	Chc Adult Fully Funded	600	557	505	322	265	475	469	481	365	
603683	Chc Ad Full Fund Pers Hlth Bud	8	(67)	84	17	35	10	24	(11)	(21)	
603684	Chc Adult Joint Funded	123	162	139	142	151	(65)	82	108	150	
603685	Chc Ad Jnt Fund Pers Hlth Bud	2	82	(72)	(5)	1	2	2	2	2	
603687	Chc Children	42	38	40	26	46	42	25	40	130	
603691	Funded Nursing Care	267	248	240	299	234	826	271	353	353	
603711	Community Services	39	39	25	7	27	30	950	296	938	
603721	Hospices	80	80	78	83	80	80	79	80	80	
603726	Intermediate Care	36	36	38	37	37	37	152	36	(83)	
603796	Reablement	82	82	83	82	82	82	80	82	82	
Sub-Total: Commissioning - Non NHS		1,602	1,582	1,635	1,318	1,273	1,836	2,450	1,783	2,311	

Cost centre Number	Cost Centre Description	Actuals								Trend Graph
		M01	M02	M03	M04	M05	M06	M07	M08	
		£000	£000	£000	£000	£000	£000	£000	£000	
CORPORATE & SUPPORT SERVICES										
605251	Administration & Business Support	13	14	15	10	12	12	12	11	
605266	Business Informatics	21	20	22	23	23	22	23	23	
605271	Ceo/ Board Office	39	38	41	36	(0)	9	23	34	
605276	Chair And Non Execs	17	17	16	16	19	14	17	18	
605296	Commissioning	41	49	44	49	24	37	49	38	
605311	Contract Management	13	14	14	14	13	14	13	14	
605316	Corporate Costs & Services	30	29	25	30	32	8	28	26	
605346	Estates And Facilities	2	4	2	3	(0)	3	3	3	
605351	Finance	26	33	28	32	31	32	48	26	
605391	Medicines Management	1	(2)	0	0	0	0	0	0	
605426	Quality Assurance	4	4	2	5	1	4	3	4	
605431	Recharges	0	0	0	0	0	0	0	0	
	Sub-Total Running Costs	207	220	209	218	156	156	220	197	
603646	Commissioning Schemes	85	80	88	79	77	49	71	77	
603656	Medicines Management - Clinical	48	49	52	47	50	48	45	43	
603676	Primary Care It	67	89	81	84	85	85	131	16	
603776	Non Recurrent Programmes	0	0	0	0	0	0	0	0	
603810	Nursing And Quality Programme	17	26	17	17	18	18	6	16	
605371	Im&T	0	0	0	0	0	0	0	0	
	Sub-Total Programme Costs	217	244	238	228	230	199	253	151	
	Sub-Total: Corporate & Support Services	424	463	447	446	386	355	473	348	

01V NHS Southport and Formby Clinical Commissioning Group Actuals Run Rate

Cost centre Number	Cost Centre Description	Actuals									Trend Graph
		M01	M02	M03	M04	M05	M06	M07	M08	M09	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	
CORPORATE & SUPPORT SERVICES											
605251	Administration & Business Support	13	14	15	10	12	12	12	11	12	
605266	Business Informatics	21	20	22	23	23	22	23	23	20	
605271	Ceo/ Board Office	39	38	41	36	(0)	9	23	34	33	
605276	Chair And Non Execs	17	17	16	16	19	14	17	18	18	
605296	Commissioning	41	49	44	49	24	37	49	38	44	
605311	Contract Management	13	14	14	14	13	14	13	14	14	
605316	Corporate Costs & Services	30	29	25	30	32	8	28	26	21	
605346	Estates And Facilities	2	4	2	3	(0)	3	3	3	3	
605351	Finance	26	33	28	32	31	32	48	26	34	
605391	Medicines Management	1	(2)	0	0	0	0	0	0	0	
605426	Quality Assurance	4	4	2	5	1	4	3	4	4	
605431	Recharges	0	0	0	0	0	0	0	0	0	
	Sub-Total Running Costs	207	220	209	218	156	156	220	197	202	
603646	Commissioning Schemes	85	80	88	79	77	49	71	77	63	
603656	Medicines Management - Clinical	48	49	52	47	50	48	45	43	54	
603676	Primary Care It	67	89	81	84	85	85	131	16	85	
603776	Non Recurrent Programmes	0	0	0	0	0	0	0	0	0	
603810	Nursing And Quality Programme	17	26	17	17	18	18	6	16	15	
605371	Im&T	0	0	0	0	0	0	0	0	0	
	Sub-Total Programme Costs	217	244	238	228	230	199	253	151	216	
	Sub-Total: Corporate & Support Services	424	463	447	446	386	355	473	348	418	

01V NHS Southport and Formby Clinical Commissioning Group Actuals Run Rate

Cost centre Number	Cost Centre Description	Actuals									Trend Graph
		M01	M02	M03	M04	M05	M06	M07	M08	M09	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	
SERVICES COMMISSIONED FROM NHS ORGANISATIONS											
603571	Acute Commissioning	7,254	7,413	8,237	7,307	7,399	7,595	7,372	7,255	7,490	
603576	Acute Childrens Services	189	192	272	168	235	180	195	224	219	
603756	Commissioning - Non Acute	2,356	2,324	(1,122)	1,191	1,117	1,201	1,186	1,092	1,176	
603556	MENTAL HEALTH SERVICES - OTHER	0	0	3,380	1,127	1,127	1,127	1,127	1,127	1,127	
603809	NHS 111	0	0	65	31	43	22	27	28	31	
603586	Ambulance Services	426	456	442	413	471	450	435	434	425	
603616	Ncas/Oats	137	159	116	95	139	104	140	28	86	
603631	Winter Resilience	0	0	23	(23)	0	0	0	0	0	
603786	Patient Transport	0	0	(1)	0	0	0	(0)	0	0	
Sub-Total: Services Commissioned from NHS Orgs		10,361	10,545	11,414	10,309	10,530	10,679	10,483	10,188	10,555	
INDEPENDENT SECTOR											
603591	Clinical Assessment & Treatment Centres	460	468	729	507	352	615	588	496	418	
Sub-Total: Independent		460	468	729	507	352	615	588	496	418	
PRIMARY CARE											
603651	Local Enhanced Services	236	249	246	248	300	244	460	279	369	
603791	Programme Projects	25	(25)	463	(12)	29	29	36	13	6	
Sub-Total: Primary Care		261	224	709	236	329	273	496	292	375	
PRESCRIBING											
603606	High Cost Drugs	145	165	145	135	158	170	148	131	138	
603666	Oxygen	14	14	14	24	14	33	0	5	19	
603671	Prescribing	1,818	1,848	2,010	2,020	1,750	1,682	2,016	1,697	2,100	
Sub-Total: Prescribing		1,977	2,027	2,169	2,178	1,922	1,885	2,165	1,833	2,258	
Sub-Total Operating Budgets pre Reserves		15,085	15,308	17,102	14,994	14,792	15,644	16,654	14,940	16,334	
Grand Total I & E		15,085	15,308	17,102	14,994	14,792	15,644	16,654	14,940	16,334	

Reconciliation to Prescribing Report

Prescribing Forecast	Budget	Actual	Variance
	£	£	£
GP practices	21,925,422	21,297,897	(627,525)
Total - Prescribing Report	21,925,422	21,297,897	(627,525)

Reconciliation to Finance Report:	Budget	Actual	Variance
	£	£	£
Community Services	479,500	601,788	122,288
Prior Year Adjustment	0	192,057	192,057
Elements for which resources are held centrally	658,826	718,278	59,452
LQC Costs	(525,000)	(465,286)	59,714
Prescribing Quality Scheme	120,000	120,000	0
QIPP Budget Transfer	(221,000)		221,000
Rebates	(135,660)	(135,660)	0
Month 10 Adjustment		(26,985)	(26,985)
Total - Finance Report	22,302,088	22,302,088	0